

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

February 13, 2026

Summary of Consolidated Financial Results for the Nine Months Ended December 31, 2025 (Under Japanese GAAP)



Company name: KATO WORKS CO.,LTD.

Listing: Tokyo Stock Exchange

Securities code: 6390

URL: <https://www.kato-works.co.jp>

Representative: Kimiyasu Kato, President and Representative Director

Inquiries: Hidetada Yanagihara, Executive Officer and General Manager, Finance Control Department

Telephone: +81-3-3458-1130

Scheduled date to commence dividend payments: -

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended December 31, 2025 (from April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended December 31, 2025	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
37,301		1.3	(1,866)	-	(1,388)	-	5,631	-
December 31, 2024	36,815	(8.8)	897	1.1	1,752	1.4	(4,831)	-
Note: Comprehensive income		For the nine months ended December 31, 2025:		¥	393 million		[-%
		For the nine months ended December 31, 2024:		¥	(4,644) million		[-%

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended December 31, 2025	493.86	-
December 31, 2024	(412.08)	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of December 31, 2025	Millions of yen	Millions of yen	%
96,491		43,436	45.0
March 31, 2025	102,747	44,603	43.4

Reference: Equity

As of December 31, 2025:	¥	43,423 million
As of March 31, 2025:	¥	44,603 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
Fiscal year ended March 31, 2025	Yen -	Yen 35.00	Yen -	Yen 35.00	Yen 70.00
Fiscal year ending March 31, 2026	-	35.00	-		
Fiscal year ending March 31, 2026 (Forecast)				35.00	70.00

Note: Revisions to the forecast of cash dividends most recently announced: None

Note: Breakdown of the third quarter dividend for the fiscal year ending March 31, 2026 :

Commemorative dividend	- yen
Special dividend	- yen

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen % Yen
Full year	57,000	7.7	(500)	-	(1,000) 5,800 - 508.60

Note: Revisions to the financial result forecast most recently announced: Yes

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included:	-	companies()
Excluded:	1	companies(KATO WORKS (CHINA) LTD.)

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: Yes
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	11,743,587 shares
As of March 31, 2025	11,743,587 shares

(ii) Number of treasury shares at the end of the period

As of December 31, 2025	566,907 shares
As of March 31, 2025	10,935 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2025	11,403,766 shares
Nine months ended December 31, 2024	11,724,750 shares

Note: The number of shares of the Company held by the Employee Shareholding Association Support Trust ESOP included in the number of treasury shares at the end of the period is as follows.

(Third Quarter of the Fiscal Year Ending March 31, 2026: 397,400 shares)

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: Yes(voluntary)

* Proper use of earnings forecasts, and other special matters

Quarterly Consolidated Financial Statements and Primary Notes

Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	14,763	13,945
Notes and accounts receivable - trade	17,983	14,592
Inventories	45,272	45,178
Other	2,621	1,347
Allowance for doubtful accounts	(347)	(288)
Total current assets	80,292	74,775
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	8,410	7,805
Machinery, equipment and vehicles, net	1,596	1,425
Land	5,170	5,170
Construction in progress	178	198
Other, net	921	845
Total property, plant and equipment	16,277	15,446
Intangible assets	1,318	1,076
Investments and other assets		
Investment securities	2,823	3,066
Distressed receivables	14,570	1,833
Retirement benefit asset	148	238
Deferred tax assets	1,004	1,007
Other	879	881
Allowance for doubtful accounts	(14,569)	(1,833)
Total investments and other assets	4,858	5,193
Total non-current assets	22,454	21,716
Total assets	102,747	96,491

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	4,230	4,352
Electronically recorded obligations - operating	6,306	5,649
Short-term borrowings	19,941	20,621
Current portion of bonds payable	524	524
Current portion of long-term borrowings	6,005	6,401
Income taxes payable	-	22
Provision for bonuses	653	332
Provision for product warranties	778	736
Other	2,191	1,470
Total current liabilities	40,630	40,110
Non-current liabilities		
Bonds payable	516	64
Long-term borrowings	16,792	12,679
Retirement benefit liability	40	41
Other	164	158
Total non-current liabilities	17,513	12,944
Total liabilities	58,144	53,055
Net assets		
Shareholders' equity		
Share capital	2,935	2,935
Capital surplus	8,247	8,194
Retained earnings	27,457	32,274
Treasury shares	(16)	(732)
Total shareholders' equity	38,624	42,671
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	230	322
Foreign currency translation adjustment	5,623	339
Remeasurements of defined benefit plans	124	90
Total accumulated other comprehensive income	5,978	751
Non-controlling interests	-	12
Total net assets	44,603	43,436
Total liabilities and net assets	102,747	96,491

Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income
For the Nine-Month Period

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Net sales	36,815	37,301
Cost of sales	30,316	33,341
Gross profit	6,499	3,960
Selling, general and administrative expenses	5,601	5,827
Operating profit (loss)	897	(1,866)
Non-operating income		
Interest income	16	10
Interest income on installment sale	14	19
Dividend income	43	29
Share of profit of entities accounted for using equity method	63	148
Foreign exchange gains	181	506
Rental income	384	400
Reversal of allowance for doubtful accounts	152	305
Reversal of provision for product warranties	90	2
Compensation income	464	-
Other	150	150
Total non-operating income	1,561	1,573
Non-operating expenses		
Rental expenses	322	336
Interest expenses	341	494
Other	42	264
Total non-operating expenses	707	1,095
Ordinary profit (loss)	1,752	(1,388)
Extraordinary income		
Gain on sale of shares of subsidiaries	-	7,199
Total extraordinary income	-	7,199
Extraordinary losses		
Loss on valuation of shares of subsidiaries and associates	6	3
Loss on liquidation of subsidiaries	6,502	113
Total extraordinary losses	6,509	116
Profit (loss) before income taxes	(4,756)	5,693
Income taxes - current	96	43
Income taxes - deferred	55	32
Total income taxes	152	75
Profit (loss)	(4,908)	5,618
Loss attributable to non-controlling interests	(77)	(13)
Profit (loss) attributable to owners of parent	(4,831)	5,631

Quarterly Consolidated Statement of Comprehensive Income
For the Nine-Month Period

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Profit (loss)	(4,908)	5,618
Other comprehensive income		
Valuation difference on available-for-sale securities	41	81
Foreign currency translation adjustment	243	(5,282)
Remeasurements of defined benefit plans, net of tax	(24)	(34)
Share of other comprehensive income of entities accounted for using equity method	3	10
Total other comprehensive income	264	(5,224)
Comprehensive income	(4,644)	393
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(4,636)	405
Comprehensive income attributable to non-controlling interests	(7)	(11)